Weiti Boating Club: Strategic Plan 2023 – 2028

Mission: To provide a friendly, family-based club to promote affordable boating & social activities

Our Community

Establish mechanism to improve

Vision: Promoting & enhancing the facilities & activities for members

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Strategic drivers: Ageing membership; affordability; Financial stability; Risk management;

Communication: [3]

Communications

Strategic pillars

Our People

Participation: [5]

- Encourage more member involvement with club activities: sailing, socials, working bees etc.
- Encourage yacht and power boat owners to participate in boating events.
- Increase social events, weekend drinks. ٠
- Create events for retirees, youth & . families. Vary the social program to include guest speakers.

Growth: [7]

- Maintain value proposition for members and prospects
- ٠ Proactively market WBC services to attract new members



Our Structure

Staff & Volunteers: [6]

- Ensure support of both employees and ٠ volunteers.
- Provide structured onboarding of new ٠ employees / volunteers including job descriptions and training
- Solicit feedback through regular surveys. ٠
- Schedule regular training for employees - Health & Safety, other management training

Financial: [8]

- Maintain stability through prudent . financial management.
- Identify income generating opportunities
- Promote increased utilisation of club services: clubhouse/bar, facilities & shed.

Structure: [9]

- Review current governance model and structure to ensure ongoing effectiveness
- Enlist progressive committee members ٠
- Enlist non-committee volunteers for specialist roles.
- Define skills required for all roles.

[x] – indicates the priority of this focus area.

Our Assets

Environment: [1]

- Improve membership understanding of • environmental compliance requirements.
- Ensure club compliance with Council ٠ biofouling requirements:
 - Complete EMP
 - Compile hardstand handbook 0
 - Ensure filtration system capabilities are maintained.
 - Implement future proofed "quick clean" facility for boat cleaning
- Maintain & enhance the environment ٠
 - o Create mangrove management plan in conjunction with other interested river users. Present to Council.
 - Create plan for tree planting & gardens on grounds.

Facilities: [2]

- Ensure adequate management of all • facilities and assets, to include: maintenance, replacement, operating procedures, risk and insurance.
- Improve security of assets: Clubrooms, ٠ dinghy sheds, maintenance shed, yard and car park.
- Budget & plan for future assets & • facilities

Seek member input through regular opinion surveys

Provide regular reporting to members • on club performance and future plans.

Relationships: [4]

- Develop sponsor's pack. •
- ٠ Other clubs – combined Social / racing events
- ٠ AYBA & YNZ affiliation
- ٠ Investigate avenues for media utilisation/releases to local community
- Maintain good relations with the • neighbours
- Look at ways to work better with the • Council
 - Approach other water-based clubs with a view to event participation / socialising or use of Club facilities.

Underpinning Principles Affordable boating Family based ٠ Volunteer driven Social . ٠ • . Community involvement • Environmental awareness • Sponsor friendly •

